# Political Leadership in the Reactionary Conservatism Era of Japanese Politics

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# 1. Myth and Reality of Political Leadership

The phenomenon of collapse of the Bubble in the end of the 1980s and inrush to an aging society with fewer children spread an economical cooped-up feeling and political apathy among people over the long period of time. It has formed the so-called time for "20 lost years." Furthermore, generating of the Great East Japan Earthquake and a nuclear power plant problem promoted the decadence trend in Japanese society. It is occurrence of the tone of argument which asks for "the great leader" which has the skill which overthrows the present predicament, and "strong leadership." It is what is called a "leader great desire theory." <sup>1)</sup>

The first misunderstanding is confusion between the leader the leadership. The leadership is an action of the leaders. A leader is the person who is in the position of the leader. It is necessary for the work to discuss a kind of the leadership to be distinguished from work to argue with the kind of the leader definitely. The second misunderstanding is a general skill and confusion of the specific skill that a leader has. In other words, the leader has two kinds of skills. At first it is the element of the general and fundamental skill that is essential across the space-time. Second it is the skill that is a specific mark coming into force in a particular situation. The argument that made these distinction clear should be considered to be it.

Work to search the nature of the all-around leader who can be equivalent to every times and all situation does occurrence there when we leave a latter problem. It is, so to speak, a superman and a great man, and the leader image output there becomes the model of the tall tale. The argument has danger to fall into "a myth" and "a superstition" of the leadership. Of course prosopography is one of the important study domains having a merit to give us the image of a concrete leader through the examination of a historic and experiential example. However, it cannot be with all of the argument to discuss a leader and the leadership with that alone because I have serious problems such as the above. It may be said that the necessity of scientific leadership studies exists there.

This thesis introduces the beginning of such the scientific leadership theory as follows.<sup>2</sup>)

### 2. A Form of the Trate of the Political Leader and the Political Leadership

### (1) Three Types of the Leader

At first, about the kind of the leader, We can derive it from "the structure model of the self state" that is result of Transactional Approach which developed in Psychoanalysis.<sup>3)</sup>

The first of an element constituting the nature of the leader is "creativity". This element is a skill to build the new system in a nation or the society. In addition, it is the skill that is effective in work to destroy an old system. The second, it is "management". This element is a skill to get an existing system ready to a more effective system. In addition, it is an effective skill when it solves many problems to perform occurrence in a system quickly and properly. The third, it is "symbolism". It is the skill that is effective when this element leaves the change at the minimum in a process of the decline of systems such as a nation or the society and stabilizes a system. And the leader having a lot of first elements is Creative Leader, and the leader having the second element a lot is Managerial Leader, and the leader having the third element a lot is Symbolic Leader. By the way, the kind of these leaders can distinguish it by the Egogram using the questionnaire method. <sup>4)</sup>

In addition, the image of Managerial Leader of the Japanese organization is a director letting you repeat a standard work procedure made a routine by a subordinate mechanically. However, Managerial Leader in this argument is a leader having the political sense of a high level in the work of a correction and the adjustment.

## (2) Five Types of the Leadership

About a kind of the leadership, We can derive it from "the function model of the self state" that is result of the interchange analysis. The first is Free Creative Leadership. The form of this leadership elaborates a plan by a new nation and a new system, and it is the type that is effective when it carries out the design. The second is Obedient Creative Leadership. The form of this leadership is supplement and the type that are effective when they revise it in a process making a new society system. The third is Managerial Leadership. mature system prevents from suddenly declining, and a form of this leadership is the type that is effective when they unify people belonging again. The last is Nurturing Symbolic Leadership. It keeps the change of a declining system at the minimum, and a form of this leadership is the type that is effective when they stabilize it.

## (3) The Rise and Fall of the Five Phrase in System

The kind of these five leadership supports five stages that a nation or a social system perform rise and fall. Five stages are "time of the construction", "time of the establishment", "time of the development", "time of full", "time of the decline". In addition, the kind of three leaders mentioned above supports at time of each leadership (refer to figure 1 as follows) <sup>5)</sup>.

The most important point is that the type of an appropriate leader and the appropriate leadership depend on the stage of the system, and it is prescribed automatically. It becomes obvious that work to search an element of an appropriate leader beyond the space-time and the appropriate leadership by this argument is meaningless. Because the reason is the human being cannot completely have three abilities of creativity, management and symbol. In other words, the work to find the type of appropriate leader and appropriate leadership converges to work to find the development stage of the system. In brief, the leadership studies do not be it only by oneself in discipline. The leadership studies are supported by study such as political science, economics, history, the social thought, and it is a study domain of one in the social science to consider national or social system. Therefore, a point with the need to pay attention to most is that the leader of the type with the fitness is located in the nation and the social situation. A fatal mistake in the administration of the system is carried out when the leader of an inappropriate type is located. The last, it has danger to bring collapse of system in itself.

#### 3. Japanese Politics of the Concervative Reaction Era and Appropriate Political Leadership

(1) Why Did We Misunderstand it?

By the way, most of leadership theories in the current Japanese society do not distinguish a kind of the leadership from the kind of the leader properly. In addition, recognition to prescribe the type of the leader and leadership that the stage of the system is appropriate is short. And most of those arguments do not have a viewpoint the judgment of the stage of the system rise and fall, and they derive a conclusion in search of so-called "great leader" and "the strong leadership". They are arguments to wait eagerly for "a creation type leader" if they say in a model of this thesis. And such a tone is the same as a trend of the public opinion of the nation.

At first, aging society and a current democratic malfunction produced such trends. The arrival of the full-scale aging society produced a tendency to give priority to the profit of the people of a particular populous age group over. Therefore it was shown the situation that rational decision made in the general field of vision was hard to be given. The democracy is the system of the majoritarianism. The people felt it with a current democratic "limit". Second, development of the globalism and a malfunction of the current capitalism produced such trends. On the other hand, the globalism of interlocking movement characteristics with other countries increase it, and bring about market expansion. However, in the other, the globalism lets competition intensify drastically and decreases each domestic policy effect in the mixed economy system bottom. Therefore, the nation of each country reached that they felt "a limit" in current democracy. Third, the circumstances that a creation type leader was the attractive type with the dream promoted such a trend. Because, the leader is a type of "new times". These three factors irritated many people. They thought that we must change the present society system. The recognition produced trends to wait eagerly for the arrival of the creation type leader. It was a voice to expect "new national construction" and "national rebuilding".

## (2) The type of an appropriate leader and the appropriate leadership

We will think about the Japanese social present conditions calmly. There is present Japan before the times when we abandoned correspondence after a Bubble collapsed. In addition, aging and the population decline drag Japanese society into a bog. Therefore, the present time is not "time of the construction" or "time period of the development". We should think that it is at the end of "the full time" or an entrance of "the time of the decline".

Therefore, the appropriate type of leader in the present times is a management type leader or a symbol type leader. It is different from the public opinion trend of the present press and people. Similarly, the type of the appropriate leadership is the management type leadership or strict symbol type leadership. It is very dangerous to ignore a tone in hope of a creation type leader after having let recognition of such calm situation lack. Because such a tone causes a result in hope of the appearance of "the dictators" such as populist politician or the agitator politician. These politicians talk about "a dream and passion" to the people and, as a result, collect popularity. The people dragged in passion continues "feelings vote". As a result, there is the danger that the autocracy system is built sometime soon. It is not "a dream and passion" to be necessary. It is "calmness and steadfastness" to be necessary. A necessary thing is to make the trend in the times of "the reason vote" that the people chooses a politician with nature of the realism as.



Figure. 1

# 【注】

- 1)石井貫太郎『開発途上国の政治的リーダーたち』(ミネルヴァ書房、2005年)および同編『現代世 界の女性リーダーたち』(ミネルヴァ書房、2008年)。
- 2) 石井貫太郎『リーダーシップの政治学』(東信堂、2004年)。
- 3) 石井貫太郎「政治的リーダーシップの理論」慶應義塾大学法学研究会『法学研究』第83巻3号 (2010年) 301-324頁。
- 4) Kantaro Ishii, Analysis of Political Leadership Using the Questionaire Method: From the Viewpoint of the Egogram Approach, 目白大学編『人文学研究』第7号(2011年)75-85頁。
- 5) 拙稿「政治的リーダーシップ分析における資質論的アプローチ」目白大学編『総合科学研究』第8 号(2010年)13-22頁、Kantaro Ishii, Theory of Political Leadership: From the Viewpoint of the Trait Approach by Aquired Elements, 目白大学編『人文学研究』第6号(2010年)61-74頁。